



December 20, 2005

The Border Transportation Partnership  
c/o  
Mr. Mohammed Alghurabi, P.E., Senior Project Manager  
Michigan Department of Transportation  
P.O. Box 30050  
Lansing, Michigan 48909

Dear Mr. Alghurabi:

The Alliance of Automobile Manufacturers (the Alliance) represents major vehicle manufacturers with large manufacturing bases in both Canada and the United States. Alliance members' operations have a high level of integration between Canada and the United States, and the companies are deeply interested in the secure and efficient movement of low-risk goods and people across the Canada-U.S. border, and in particular, in the Detroit-Windsor corridor.

As leading participants in the Free and Secure Trade (FAST) program, our industry has urged local, state/provincial and national leaders in the United States and Canada to expedite improvements to the border crossings between the two countries. The auto industry supports actions to increase capacity at the crossings without sacrificing security or impeding the movement of low-risk traffic. As an immediate priority and business requirement, the auto industry urges the addition of a new crossing in the Detroit-Windsor area as soon as possible. As such, the Alliance is encouraged by the progress of the Border Partnership Study towards identifying the preferred location for a new crossing in the Windsor-Detroit area, and we appreciate that many interests must be accommodated in this joint study.

The Alliance wishes to reiterate the business need for a new crossing in this critical corridor. We urge the partners to the study to continue meeting the agreed timelines and to expedite the process, wherever possible, in order to see a new crossing implemented in the near future.

Yours truly,

A handwritten signature in black ink, appearing to read "J. Whatley", with a stylized flourish at the end.

John T. Whatley  
Vice President & General Counsel

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Mazda • Mitsubishi Motors • Porsche • Toyota • Volkswagen**